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COMPANIES MENTIONED IN THIS REPORT:

CORE COVERAGE

| COMPANY | TICKER | PAGE |
|-----------------|--------|------|
| Q | SR | |
| McDonald's | MCD | 5 |
| Burger King | ВКС | 6 |
| Wendy's | WEN | 7 |
| Jack in the Box | JACK | 8 |
| Popeye's | PLKI | 9 |
| KFC | YUM | 10 |
| Del Taco | TACO | 11 |
| Taco Bell | YUM | 12 |
| Pizza Hut | YUM | 13 |
| Domino's | DPZ | 14 |
| | | |
| FAST | CASUAL | |
| Chipotle | CMG | 15 |
| Starbucks | SBUX | 16 |
| Wingstop | WING | 17 |
| Noodles & Co. | NDLS | 18 |
| CA | SUAL | |
| Applebee's | DIN | 19 |
| IHOP | DIN | 20 |
| Chili's | EAT | 21 |
| Chuy's | CHUY | 22 |
| Longhorn | DRI | 23 |
| Olive Garden | DRI | 24 |
| Red Robin | RRGB | 25 |

INDUSTRY: HEADLINES / BUSINESS CONDITIONS/TRENDS

HEADLINE NEWS:

- Here we go again! Costco to limit purchase of paper towels, toilet paper, water, certain cleaning supplies.
- More companies report product shortages.
- Driver shortages are impacting supply chains/restaurant deliveries.

SALES & TRAFFIC: (Compass RCR coverage average):



3/21

4/21

5/21

6/21

7/21

ECONOMIC HEADLINES:

11/20

10/20

12/20

Commodities wholesale prices rose 20.0%

1/21

2/21

Unemployment 5.2%

CONSUMER HEADLINES:

• Consumer sentiment rose in September by 2.5 points; however, concerns over key issues increased dramatically.

OPERATOR HEADLINES:

- Staffing issues ease.
- Operator optimism contradicts results.

SUPPLY CHAIN HEADLINES:

- Multiple large companies reporting product shortages.
- Bottleneck in port cities delaying products and raw materials.

CURRENT TRENDS:

Price point marketing focus.

Please see Page 5 for Important Disclosure

8/21

9/21



ECONOMIC NEWS (BREAKDOWN):

- CPI/Inflation Rate Annualized
 - Commodities wholesale prices rose 20.0% 5.2%
- Unemployment



SOURCE: TRADINGECONOMICS.COM US Bureau of Labor Statistics

INFLATION – Annual inflation rate slowed from July's 5.4%. However, faster price increases were seen for food (3.7% vs. 3.4%).

| WHOLESALE COMMODITIES UPDATE | September 2021 | August 2021 |
|---|----------------|-------------|
| Beef | \$2.85 | \$3.20 |
| Dairy | \$2.07 | \$2.04 |
| Pork | \$3.45 | \$4.31 |
| Poultry | \$2.95 | \$2.85 |
| Produce | \$23.50 | \$18.25 |
| Seafood | N/A | N/A |
| Chicken Wings | \$3.15 | \$3.16 |
| Thighs (error in last month's report) Aug. correction | \$0.65 | \$0.58 |
| Basket (limited) | \$5.91 | \$4.92 |
| Gasoline – National Average | \$3.18/Gal | \$3.19/Gal |

5.3%

SOURCE: Commodities: USDA / Gasoline: AAA

Total Wholesale Basket prices rose 20% in September and according to the most recent USDA report, they forcast wholesale beef prices are expected to increase a total of 17-20% in 2021, wholesale pork and chicken are expected to increase 16-20% The major factors impacting these price increases are higher food costs, increase in demand and disruption in the supply chain.

National average of gasoline per gallon moved sideways in September due in part to normal seasonal decline in demand. A contributing factor was an increase in refinery production.

| RETAIL COMMODITIES UPDATE | September 2021 | September 2020 | August 2021 |
|---------------------------|----------------|----------------|-------------|
| Ground Beef | \$6.18 | \$5.76 | \$6.08 |
| Milk | \$3.56 | \$3.40 | \$3.62 |
| Bacon | \$7.10 | \$5.56 | \$6.86 |
| Bread | \$2.08 | \$2.08 | \$2.10 |
| Coffee | \$4.73 | \$4.50 | \$4.56 |
| Whole Chicken | \$1.47 | \$1.60 | \$1.44 |
| Eggs | \$1.71 | \$1.33 | \$1.64 |
| Potatoes | \$0.80 | \$0.86 | \$0.78 |
| Basket | \$3.45 | \$3.13 | \$3.38 |

(See notes above on inflation).

UNEMPLOYMENT:

Total unemployment reported for August 2021 (latest report) stands at 15.2%, the lowest level since March 2020. The labor market continues to steadily recover despite lingering concerns of the Covid 19 resurgence (although there are still reports of labor shortages in many sectors). The U.S. economy added 235,000 jobs in August. The economy is still more than 5.3M jobs or 3.5% down from February 2020 peak. A return to pre-pandemic employment levels will not likely be seen until late 2022. What is most alarming, Eating and Drinking places lost 41,500 jobs in August. The Delta variant has been blamed as many workers said they were unable to work for reasons linked to the pandemic - vulnerability and other factors were given as reasons many people quit restaurant work. A deeper dive discovered the more severe understaffing situations are occurring in the QSR sector (average staffing levels were 60-65% of ideal levels; Casual Dining average staffing levels were 75-85% of ideal; Fast Casual were 80-85% of ideal and Fine Dining was 90-95% of ideal). What we learned in interviews with workers was QSR jobs have several issues that make them less desirable. They bare a negative social stigma among peers, lower pay than other restaurant sectors, limited or no opportunity to earn tips, demeaning working conditions when compared to the industry as a whole.

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OPERATORS:

0

- Current Month Sales (nationally):
 - 73.0% J Increase over last year
 - 11.0% 1 Decrease over last year
 - 16.0% Same as last year
- Current Traffic: 0
 - 69.0% ↓ Increase over last year
 - 22.0% 1 Decrease over last year .
 - 9.0% Same as last year
- Future Outlook for Business Conditions over the next 6 0 mos.
 - 36% expect business conditions to improve
- Future Outlook for Sales: 0
 - 53.0% J Increase over last year
 - . 42.0% Same as last year
 - Worse than LY 5.0%
- Margins Impact: 0
 - 88.0% J Reported food cost increase
 - (rose 5.9% YOY)

- Menu Prices: 0
 - 86.0% 1 Higher than LY
 - Menu prices increased 5.6% over last 12 months
- Staffing Issues: 0
 - 38.0% 1 Fully Staffed
 - 62.0% J Understaffed
 - 50.0% 1 Job openings not filled
 - 42.0% 🛈 Reported raising compensation
- Top Concerns: 0
 - 86% Recruiting/retaining employees •
 - 74% Inflation .
 - 73% Food costs/availability .
 - 61% Covid Virus/Delta Variant

Based on consensus from our sources (CRCR interviews, NFIB Survey, National Restaurant Association Monthly Survey) SSS and Traffic softened during the month; yet the trajectory was over last year. These indicators, as well as a softening in consumer spending, could be signs of a business slow down. Another factor to consider is that historically this period is the second slowest in the calendar year for the restaurant industry. So events over the next few months bare close scruitiny before any conclusion should be drawn.

When comparing SSS to 2019, operators reported the following. By segment:

| | CURRENT | MONTH | LAST MONTH | | |
|-------------|---------|-------|------------|-------|--|
| | Higher | Lower | Higher | Lower | |
| QSR | 75% | 17% | 61% | 29% | |
| Fast Casual | 50% | 17% | 50% | 50% | |
| Casual | 47% | 42% | 75% | 25% | |
| Fine Dining | 38% | 50% | 50% | 50% | |

SMALL BUSINESS OPTIMISM INDEX (Source: NFIB and Compass RCR)



Restaurant Industry Summary // September 2021

RESTAURANT PERFORMANCE INDEX: (Source: National Restaurant Association)

| - | | 1/21 | 2/21 | 3/21 | 4/21 | 5/21 | 6/21 | 7/21 | 8/21 |
|-------|---------------------------------|---------|---------|---------|--------|--------|---------|---------|-------------|
| €re € | RESTAURANT PERFORMANCE INDEX | 99.1 | 100.1 | 105.1 | 106.3 | 105.5 | 105.6 | 105.2 | 104.2 |
| | CURRENT SITUATIONS | | | | | | | | |
| \$ | SSS Increase/Decrease | 29%/71% | 73%/27% | 77%/23% | 97%/3% | 95%/5% | 84%/16% | 85%/15% | 73%/11%/16% |
| 四 | Capital Spending | 51% | 53% | 58% | 74% | 68% | 72% | 73% | 63% |
| | EXPECTATIONS: | | | | | | | | |
| \$ | Sales Outlook Improvement | 59% | 63% | 78% | 77% | 75% | 75% | 71% | 53% |
| | Economy Outlook Improvement | 56% | 66% | 69% | 64% | 74% | 68% | 32% | 36% |

CONSUMER SENTIMENT

| | 10/20 | 11/20 | 12/20 | 1/21 | 2/21 | 3/21 | 4/21 | 5/21 | 6/21 | 7/21 | 8/21 | 9/21 |
|-----------------------|-------|-------|-------|------|------|------|------|------|------|------|------|------|
| Consumer Sentiment | 72.5 | 74.1 | 80.4 | 81.8 | 76.9 | 80.7 | 84.9 | 82.9 | 85.5 | 81.2 | 70.3 | 72.8 |
| Current Economy | 82.8 | 82.9 | 87.8 | 85.9 | 87.0 | 90.0 | 87.7 | 89.4 | 88.6 | 84.5 | 78.5 | 80.1 |
| Consumer Expectations | 65.9 | 68.5 | 75.6 | 79.2 | 70.5 | 74.6 | 73.8 | 78.8 | 83.5 | 79.0 | 65.1 | 68.1 |
| COUDCE H CM | 1. 0 | | 1 | | | | | | | | | |

SOURCE: University of Michigan Sentiment Poll

Consumer Conerns:

| | September 2021 | August 2021 |
|--|----------------|-------------|
| Health concerns as related to Covid variant | 50% | 26% |
| Financial concerns – (Inflation) increased cost of goods | 58% | 16% |
| Immigration | 52% | 11% |
| SOURCE: September 24, 2021 Gallup Poll | | |

Consumer Sentiment Index actually rose in September by 2.5 points based on less news of the Covid crisis. While consumer optimism did increase, their concerns over key issues increased dramatically. There will be a time of reconciliation between these indexes which will be more reflective of actual situations. One key indicator was consumers plans to postpone major purchases (as stated by over 48% of those polled) which would imply a cautionary approach to spending.

SUPPLY CHAIN NEWS:

PRODUCT SHORTAGE:

- Nike
- Costco
- Certain medical supplies (Covid related)
- Shortage of raw material hampering production of glass, plastics, metals, and electronics.

All are part of the larger supply chain disruption that has snarled the movement of goods around the world. Many producers are waiting for parts produced overseas which are delayed or are waiting in jammed seaports. Last week the Port of Los Angeles announced a record 60 container vessels were waiting off-shore to unload their goods. The port of Los Angeles is not currently working 24/7. They are working 2 shifts per day, 6 days a week and have applied for permission to run 24/7 operations to help ease the bottleneck. As of 9/30/21 the federal government has not issued approval for the request for extended operational hours. The auto industry factories are filled with vehicles awaiting scarce computer chips.

The causes for the bottlenecks are complex. It is the result of a shortage of trucks and drivers to pick up goods coupled with an overwhelming demand for imports for consumer products, as well as Covid safety protocol for ships entering U.S. ports overwhelming the workforce. It's a global supply chain problem. <u>All</u> ports are interconnected so a disruption at one port will impact others.



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